

Beauty and Personal Care M&A

Q2 2025

Consumer Product M&A Markets See a Flight to Quality Amid Measured Rebound in Overall Dealmaking Activity

Despite the political uncertainty that defined 2024 and the beginning of 2025, total North American M&A activity regained some momentum in Q1, recording a +19.8% increase in deal count and a +10.3% rise in deal value relative to Q1-2024. However, dealmaking in the consumer sector broadly, and in the beauty and personal care segment specifically, remains below historical trends. So far in 2025, beauty and personal Care deals represent 12.8% of overall consumer transaction volume, slightly above the five-year average of 12.0%. Partially offsetting lower transaction volumes, median deal value has risen in 2025, suggesting that investors are increasingly targeting larger, higher quality assets. We are seeing legacy brands increasingly turn to M&A to keep up with rapidly changing customer preferences and shopping habits. While the outlook for the rest of the year remains clouded by global trade tensions and recession risks, we believe that the need to stay relevant and keep up with consumer trends will continue to necessitate dealmaking, particularly for private equity-backed brand platforms. Private equity firms are still sitting on near-record amounts of uninvested funds ("dry powder") and will likely become more aggressive pursuing add-on investments for the platform companies they purchased during the '20-'22 M&A boom to market.

Industry Drivers and Trends

- Skincare sits at the intersection of beauty and personal care, with more and more consumers recognizing the importance of a consistent skincare routine as an element of overall wellbeing. As strategic players and private equity firms race to capitalize on this growth, emerging brands are innovating with new products and marketing strategies to better engage consumers. Daily-use products like cleansers, serums and moisturizers foster strong brand loyalty, driving high customer lifetime value through repeat purchases. As the clean beauty movement continues to gain momentum, skincare remains at the forefront, with many brands emphasizing transparency and sustainability.
- Social media has become a critical tool for customer acquisition and brand building, especially on high-engagement platforms such as TikTok and Instagram. Influencer-driven marketing strategies, often fueled by viral trends, have proven highly effective in driving conversion and expanding customer reach. As a result, beauty and personal care products are increasingly being marketed and sold directly to consumers through social platforms. In 2025, sales through social media accounted for ~17% of total e-commerce sales. E-commerce itself now accounts for ~41% of all beauty and personal care sales in the U.S. market.

41%

E-commerce market share in U.S.

17%

E-commerce sales through social media platforms

Key Takeaways

- Dealmaking is driven by the need to remain relevant to stay ahead of quickly evolving consumer preferences
- PE groups are still sitting on high levels of uninvested capital and will likely seek to increase add-on acquisitions as they ready platform investments for resale
- Demand for personalized and transparent products continues to grow in the increasingly digital beauty and personal care space

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Beauty & Personal Care

Q2 2025

Demand for Ethical, Personalized and Safe Products Continues to Grow in the Increasingly Digital Beauty & Personal Care Space

Industry Drivers and Trends

- As consumers continue to focus on the ethical behavior in the manufacturing of beauty products, brands are increasingly required to both maintain and demonstrate ethical measures and practices as a cornerstone of branding strategy
- Evolving beauty and wellness trends, including personalization, minimalism and transparency, require manufacturers to respond with increasing speed and flexibility to meet consumer expectations
- With growing oversight on ingredients and product safety from consumers and regulatory bodies, manufacturers are facing pressure to produce cleaner formulations and employ third-party testing and approval procedures

Outlook

- The skincare segment has continued to be a primary engine of growth for the beauty industry, and firms in this space have been popular targets for recent M&A transactions. In particular, the position of these products at the intersection of the beauty and personal care segments means that they are highly sought after by brand groups operating in either area
- Within personal care, bath and shower products have helped propel category growth, as consumers remain focused on total body care as a facet of overall wellness
- Virtual marketplaces, including TikTok and Instagram, have become a necessary and profitable channel for social media teams and personalities to reach consumers
- The shift to e-commerce platforms, particularly in beauty, has put pressure on legacy retailers to develop their own e-commerce capabilities and diversify their product offerings. In 2024, while the sales of the top 20 beauty brands increased by only 2.7% (roughly in line with inflation), brands outside the top 20 grew at over double that rate (6.9%), suggesting that real sales growth will depend on the ability of retailers to stay on trend with emerging brand groups

M&A Activity

- Private equity-backed platforms are targeting add-ons at an increasing rate, particularly in the highly fragmented skincare and personal care verticals
- Scaled strategic players are also increasingly focused on acquiring existing brands with a loyal consumer base to maintain market position and stay on trend

Recent Marquee Transactions

Minimalist



Manufacturer of skin and hair care products positioned at the intersection of beauty and actives-led science

touchland



Provider of sensorial self-care essentials including smart dispensers of body and hair fragrance and hand sanitizer

Public Markets Insights

Q2 2025

(\$ in millions, except per share data)

As of 6/5/2025

| Beauty and Personal Care | Stock Price | % of 52 Week High | Market Cap (\$M) | Enterprise Value (\$M) | LTM Revenue (\$M) | LTM Revenue Growth | LTM Gross Margin (%) | EBITDA Margin (%) | TEV / Revenue | TEV / EBITDA |
|---------------------------------------------------------------------------------------------------------------|-------------|-------------------|------------------|------------------------|-------------------|--------------------|----------------------|-------------------|---------------|--------------|
|  COLGATE-PALMOLIVE | \$89.9 | 82.2% | 73,100 | 80,428 | 19,947 | 0.8% | 60.8% | 24.4% | 4.0x | 16.5x |
|  COTY SINCE 1904 | \$5.0 | 47.3% | 4,344 | 8,614 | 6,004 | 1.4% | 65.2% | 16.5% | 1.4x | 8.7x |
|  elf | \$117.3 | 53.4% | 6,604 | 6,768 | 1,314 | -0.9% | 71.2% | 13.7% | 5.2x | 37.6x |
|  L'ORÉAL | \$437.8 | 94.8% | 205,455 | 209,873 | 43,487 | -0.9% | 74.2% | 22.2% | 4.8x | 21.8x |
|  SHISEIDO | \$17.0 | 46.3% | 975 | 1,279 | 969 | 2.2% | 76.6% | 10.0% | 1.3x | 13.2x |
|  Johnson&Johnson | \$153.6 | 90.3% | 368,659 | 382,130 | 89,331 | -0.6% | 68.9% | 33.6% | 4.3x | 12.7x |
|  P&G | \$164.0 | 90.9% | 389,077 | 415,156 | 83,927 | 0.5% | 51.7% | 28.8% | 4.9x | 17.2x |
|  ESTÉE LAUDER | \$68.6 | 54.5% | 24,762 | 31,513 | 14,786 | 2.6% | 73.9% | 14.5% | 2.1x | 14.7x |

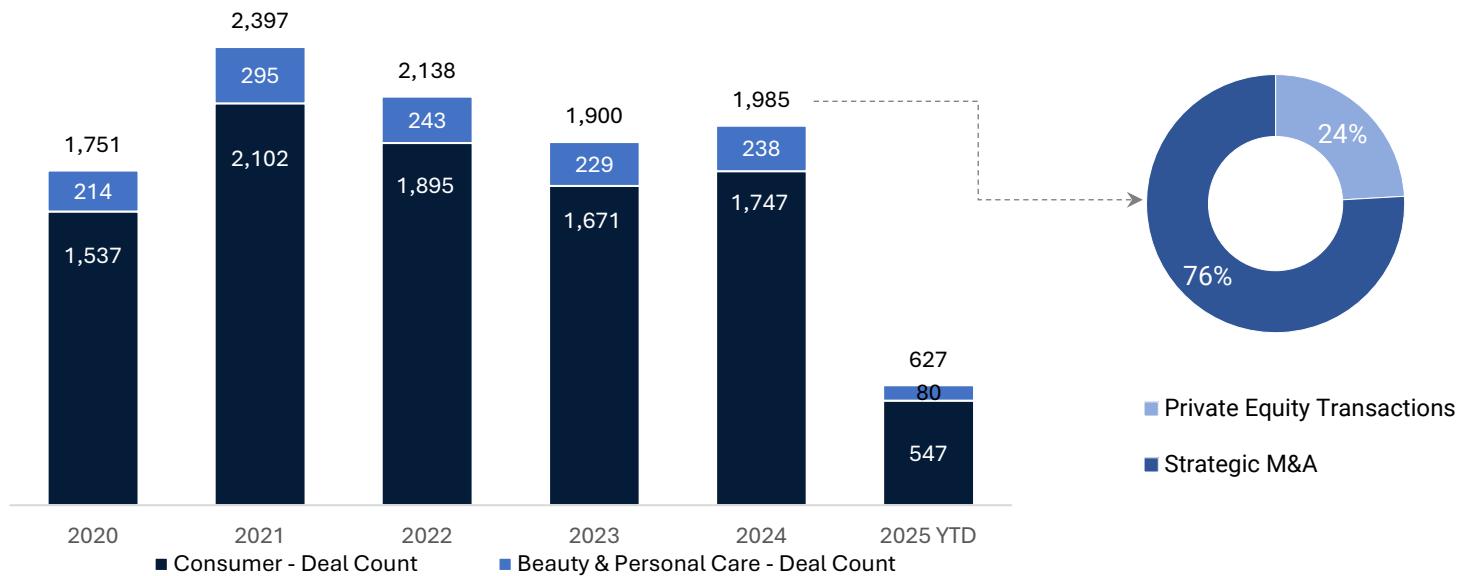
Select Public Companies Summary

| | | | | | |
|---------|-------|-------|-------|------|-------|
| Mean | 70.0% | 67.8% | 20.5% | 3.5x | 17.8x |
| Median | 68.3% | 70.1% | 19.3% | 4.2x | 15.6x |
| Maximum | 94.8% | 76.6% | 33.6% | 5.2x | 37.6x |
| Minimum | 46.3% | 51.7% | 10.0% | 1.3x | 8.7x |

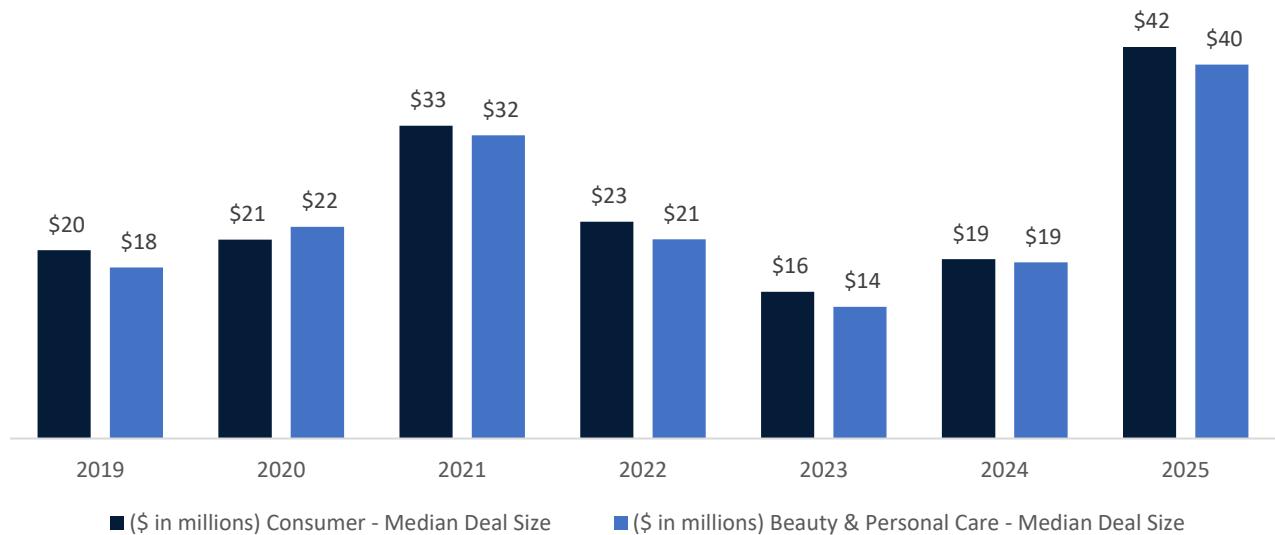
M&A Market Insights

Q2 2025

Global Industry & Sector M&A Deal Volume



Global Industry & Sector Median Deal Value



Notable Recent Transactions: Beauty and Personal Care

| Date | Target | Acquirer | Target Business Description |
|--------|-----------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| May-25 | Rhode | E.L.F. Beauty | Operator of a personal care products company offering skincare essentials |
| May-25 | Touchland | Church & Dwight Company | Operator of sensorial self-care essentials including on-the-go products that enhance the sensory experience, enabling customers to maintain hygiene and a healthy lifestyle |
| Apr-25 | Skin Sapiens | BEAUTYPRO | Manufacturer of certified skincare products with specialization in vegan products made from natural ingredients |
| Mar-25 | Wild | Unilever | Brand of natural deodorants, washes, and balms that are vegan, natural and plastic-free |
| Mar-25 | Look Beauty | Upper Canada | Manufacturer of skincare products specializing in clean facial packs, eye masks, cooling masks and capsule creams |
| Feb-25 | Creative Laboratories | Gemspring Capital | Provider of shampoos, conditioners, treatments and a wide variety of other personal care products |
| Feb-25 | Wolf Project | Hakkawise | Offers hydration face mask sheets made from organic sheets of bamboo charcoal and soaked in natural serums |
| Feb-25 | Cosme Hunt | Trenders | Offers a monthly subscription box with personalized beauty picks in addition to an online store |
| Jan-25 | 111Skin | SKKY Partners | Offers serums, cleansers, night creams, retinol patches, moisturizers, masks and sunscreens |
| Jan-25 | Minimalist | Unilever | Digital-first brand that sits at the intersection of beauty and actives-led science |
| Jan-25 | GlamLash | Red Whale Capital | Offers false press-on lashes that are easy to apply and remove |
| Jan-25 | Lake & Skye | Tru Fragrance | Mission-driven fragrance and wellness brand that debuted in 2015 |
| Dec-24 | Urban Skin Rx | AX Beauty Brands | Offers cleansers, masks, serums, moisturizers, lipsticks and other related beauty products |
| Aug-24 | Carpe | Topspin Partners | DTC brand specializing in whole body antiperspirants and sweat management |
| Aug-24 | Profectus Beauty | BoselyMD | Operator in the Hair Thinning category with hair regrowth, strengthening and volumizing offerings via the ThickHead and Hydroxtone brands |
| Aug-24 | Winky Lux | CORE Industrial Partners | Offers paraben-free, cruelty-free, non-toxic and heavily pigmented color cosmetic |
| Jul-24 | Indie Lee | AX Beauty Brands | DTC brand offering such products as eye balm, toner, cleanser and body scrub |
| Jul-24 | Summer Fridays | TSG Consumer | Skincare brand known for its clean, effective, products such as its popular Jet Lag Mask |
| Jun-24 | Stripes Beauty | L Catterton | Brand of science-backed personal care and beauty products in the Nutritional Supplements, Skincare and Haircare categories |
| May-24 | Deciem | Estee Lauder | Parent company of The Ordinary, a leading brand in the clean and ethical skincare space |

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About Griffin

- Griffin Financial Group is a leading investment bank focused on the needs of lower middle market companies
- We provide M&A advisory, capital advisory and strategic board advisory services to the consumer & retail, commercial and industrial, services, technology, financial institutions and private equity sectors
- We specialize in working with closely held private and small-cap public companies, with particular expertise regarding family-owned and owner-operated businesses
- Part of Stevens & Lee/Griffin, a multidisciplinary professional services platform of 280+ professionals providing financial, legal, tax and consulting services

Select Consumer and Retail Transaction Experience

The Parent Company of
hidden still
SPIRITS

has received growth equity capital in a private placement



Catbird

has recapitalized with



Principals of Griffin served as financial advisor

SIEGEL EGG CO.

has been acquired by



Principals of Griffin served as financial advisor

HALO
the safer way to sleep®

has been acquired by



Principals of Griffin served as financial advisor



has been acquired by

Milliken.

Principals of Griffin served as financial advisor

ROBBINS
BROTHERS

has been acquired by



Principals of Griffin served as financial advisor

RuffleButts

has recapitalized with



Principals of Griffin served as financial advisor

DC THOMSON

has divested

wild + wolf.

Principals of Griffin served as financial advisor