Niche Manufacturing: Specialty Packaging

Q2 2024

2024 Outlook: Opportunity is growing as firms seek improvements, cost savings

Merger and Acquisition (M&A) activity in the specialty packaging industry has remained robust throughout 2023 and into 2024, continuing the momentum from previous years. Industry participants have shown resilience amid economic uncertainty due to their essential role in various supply chains and consumer markets. The increasing adoption of tech-enabled services paired with a growing backlog of recurring contracts have kept buyer interest high, supporting above-average valuations

Key Industry Drivers

- Surging input costs have increased focus by businesses on optimizing packaging solutions and ordering in bulk
- Increasing consumer and regulatory focus on sustainability has driven demand for eco-friendly packaging solutions.
 Companies are investing in biodegradable materials and recyclable packaging, and reducing plastic usage to meet these demands
- The continued growth of e-commerce has increased the demand for tech-enabled packaging solutions. Companies are looking for packaging that provides product protection, is costeffective, influences point of purchase decision-making and enhances the unboxing experience for customers

Current M&A Trends

- Significant fragmentation exists in the industry, with both financial and strategic buyers showing a strong appetite for acquisitions
- The industry continues to see high levels of M&A activity as the many smaller regional companies serve to expand service offerings and geographic footprints of their acquirers
- Industry participants continue to see attractive EBITDA multiples with Griffin seeing a median valuation around 7x

Key Takeaways for M&A

- Industry is highly fragmented with rollup opportunities
- Buyers are capitalizing for vertical integration, to increase market share and expand geographies
- Attractive valuation multiples with industry medium at 7.0x

Key Contacts



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Select Private Market Transactions

| Close Date | Target | Acquirer | Type of Buyer | Description of Target | | | |
|------------|--|--------------------------------------|------------------------|---|--|--|--|
| 24-Jul | Filtrona Tapes, Inc. | Fairmont Group | Private Equity | Manufacturer of tear tape, a narrow polymer strip used to secure, authenticate, or support packaging | | | |
| 24-Jun | Columbia Corrugated Box | SupplyOne | PE-Backed Strategic | Manufacturer of custom-designed packaging covering various product types, shapes, sizes, weights | | | |
| 24-Jun | Independent II | Hood Containers | Strategic Buyer | Manufacturer and provider of paper products specializing in corrugated and packaging solutions | | | |
| 24-May | SMC Packaging Group | Green Bay Packages | Strategic Buyer | Manufacturer of corrugated packaging, point-of-purchase displays, protective shipping cartons | | | |
| 24-Apr | Brown Paper Goods | Inteplast Group | Strategic Buyer | Manufacturer of specialty bags and sheets intended for food service industry | | | |
| 24-Mar | Allpack Packaging Supplies | Macfarlane Group | Strategic Buyer | Distributor of packaging products including tapes, bubble, foam, cartons, paper and postal products | | | |
| 24-Feb | Pouchlt | Genstar Capital | Private Equity | Manufacturer of flexible packaging intended to serve cannabis, food and beverage, health and beauty | | | |
| 24-Jan | SupplyOne | Wellspring Capital Management | Private Equity | Manufacturer, distributor and converter of packaging products | | | |
| 23-Dec | Engineered Papers Business of Mativ Holdings, Inc. | Evergreen Hill Enterprise | Private Equity | Producer of specialized papers used in industrial applications | | | |
| 23-Dec | Burt Rigid Box, Inc. | Pusterla 1880 Spa | Strategic Buyer | Manufacturer of custom high-end rigid boxes for luxury goods | | | |
| 23-Dec | Republic Packaging of Florida, Inc. | Atlas Packaging, Inc. | Strategic Buyer | Provider of custom packaging solutions, including corrugated packaging | | | |
| 23-Dec | BSB Holdings, LLC | Novvia Group | PE-Backed Strategic | Provider of drums, containers, and industrial packaging products | | | |
| 23-Nov | TriState Container Corporation | Connecticut Container Corporation | Strategic Buyer | Manufacturer of custom boxes and packaging solutions that enhance product safety and branding | | | |
| 23-Nov | General Converting, Inc. | CORE Industrial Partners, LLC | Private Equity | Provider of custom packaging and converting services, focusing on creating innovative packaging solutions | | | |

| | Purchase Price (\$mm) | Purchase Price / LTM Revenues | Purchase Price / LTM EBITDA | | |
|--------|--------------------------|----------------------------------|--------------------------------|--|--|
| Low | \$ 3.7 | 0.22x | 5.53x | | |
| High | 5,200.0 | 1.61x | 9.73x | | |
| Mean | 618.7 | 1.03x | 7.53x | | |
| Median | 73.7 | 0.99x | 7.05x | | |

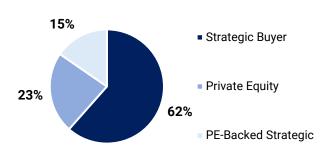
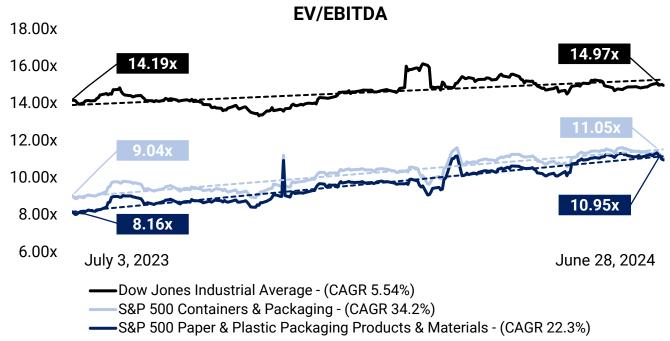


Table shows summary statistics for select relevant industry transactions as determined by Griffin Financial Group
*Red-dash lines represent transactions completed by Griffin Financial Group



Sources: S&P Capital IQ, IBISWorld, Pitchbook, Griffin Financial Group Research

Public Market Insights



| Company | Ticker | Market Cap (\$mm) | Enterprise Value (\$mm) | LTM Revenue (\$mm) | LTM EBITDA (\$mm) | EBITDA Margin (%) | EV / TTM Revenue | EV / TTM EBITDA |
|------------------------------------|--------|-------------------------|-------------------------------|--------------------------|-------------------------|-------------------------|---------------------|--------------------|
| Plastic Metal and Glass Containers | | | | | | | | |
| AptarGroup, Inc. | ATR | \$ 9,579 | \$ 10,570 | \$ 3,543 | \$ 725 | 20.5% | 3.0x | 13.8x |
| Crown Holdings, Inc. | CCK | 9,229 | 16,243 | 11,820 | 1,798 | 15.2% | 1.4x | 8.7x |
| Berry Global Group, Inc. | BERY | 7,353 | 16,494 | 12,245 | 1,945 | 15.9% | 1.3x | 8.5x |
| Greif, Inc. | GEF | 3,055 | 6,317 | 5,216 | 742 | 14.2% | 1.2x | 7.9x |
| Newell Brands Inc. | NWL | 2,765 | 8,044 | 7,981 | 824 | 10.3% | 1.0x | 7.9x |
| O-I Glass, Inc. | OI | 1,822 | 6,500 | 6,867 | 1,136 | 16.5% | 0.9x | 4.9x |
| Myers Industries, Inc. | MYE | 548 | 959 | 804 | 85 | 10.6% | 1.2x | 10.1x |
| Tupperware Brands Corporation | TUP | 67 | 786 | 1,142 | 77 | 6.8% | 0.7x | 7.2x |
| Paper Packaging | | | | | | | | |
| Packaging Corporation of America | PKG | \$17,025 | \$ 18,934 | \$ 7,806 | \$ 1,556 | 19.9% | 2.4x | 11.2x |
| Graphic Packaging Holding Company | GPK | 8,586 | 14,137 | 9,249 | 1,827 | 19.8% | 1.5x | 7.2x |
| Sealed Air Corporation | SEE | 5,360 | 9,759 | 5,470 | 1,081 | 19.8% | 1.8x | 8.7x |
| Sonoco Products Company | SON | 5,040 | 8,297 | 6,689 | 1,008 | 15.1% | 1.2x | 7.4x |
| Paper Products | | | | | | | | |
| Suzano S.A. | SWM | \$69,513 | \$136,002 | \$ 37,938 | \$ 16,257 | 42.9% | 3.6x | 8.2x |
| Clearwater Paper Corporation | CLW | 801 | 1,205 | 2,054 | 275 | 13.4% | 0.6x | 4.1x |
| Glatfelter Corporation | GLT | 72 | 953 | 1,335 | 76 | 5.7% | 0.7x | 11.5x |
| Select Public Companies Summary | | | | | | | | |
| Min | | \$ 67 | \$ 786 | \$ 804 | \$ 76 | 5.7% | 0.6x | 4.1x |
| Max | | 69,513 | 136,002 | 37,938 | 16,257 | 42.9% | 3.6x | 13.8x |
| Mean | | 9,388 | 17,013 | 8,010 | 1,961 | 16.4% | 1.5x | 8.5x |
| Median | | 5,040 | 8,297 | 6,689 | 1,008 | 15.2% | 1.2x | 8.2x |



Key M&A Players

Private Equity Backed

Adherex Group (Akoya Capital Partners)



Duraco (OpenGate Capital)



AWT Labels and Packaging (Morgan Stanley Capital Partners)



Fortis Solutions Group (Harvest Partners)



B2B Industrial Packaging (GenNx 360 Capital Partners)



ILC Dover (New Mountain Capital)



Berlin Packaging (Oak Hill Capital)



Inovar Packaging Group (Altamont Capital Partners)



BOX Partners (Charlesbank Capital Partners)



Pexco (Odyssey Investment Partners)



Brook + Wittle (Genstar Capital)



Specialized Packaging Group (Altamont Capital Partners)



Comar

(Constitutional Capital Partners)



SupplyOne (Wellspring Capital Management)



Sur-Seal (Heartwood Partners)



Traco Packaging (LongVue Capital)



Strategic

Berry Global (NYS: Bery)



C-P Flexible Packaging



Brady Worldwide (NYS: BRC)



Field Packaging Solutions



CCL Industries (TSE: CCL)



Shurtape Technologies





Niche Manufacturing

Griffin provides a wide range of investment banking services to niche middle-market manufacturing companies.

M&A Advisory

Private Placement

Board Advisory

- Griffin Financial Group is a leading investment bank focused on the needs of middle market companies
- We provide M&A advisory, capital advisory and strategic consulting services to the business services, consumer, commercial and industrial, financial institutions, private equity, and technology sectors
- Part of The Stevens & Lee Companies, a multidisciplinary professional services Platform of 250+ professionals providing financial, legal, tax and consulting services
- We specialize in closely held private and small-cap public companies, with particular expertise regarding familyowned and owner-operated businesses

Select Transaction Experience

Fairmont Group, Inc.

A new private equity consortium funded by Zentoris, LLC, MainLine Investment Partners, LLC, and Red Hawk Ventures LLC

has acquired

Filtrona Tapes, Inc.

from



ona Group Holdings L

July 2024

Fairmont Group, Inc.

was provided senior credit facilities by



and raised preferred equity from



for the acquisition of Filtrona Tapes, Inc. and ongoing working capital financing

July 2024

Niche Manufacturing/Specialty Packaging Case Study

- Filtrona Tapes, Inc. ("Filtrona Tapes" or the "Company"), a division of Filtrona Group Holdings Limited ("Filtrona Group"), has been an industry-leading manufacturer of high quality, niche product packaging solutions since its predecessor's founding in 1911
- Filtrona Group was exploring a corporate carveout of its operationally distinct Virginia-based tapes division,
 Filtrona Tapes, as part of a broader strategy to divest of non-core assets and focus on its core business operations
- Fairmont Group, Inc., a Miami-based independent sponsor, engaged Griffin Financial Group as its buy-side advisor and exclusive investment banker to raise the necessary capital to fund the acquisition of Filtrona Tapes
- Griffin launched a competitive process approaching senior and subordinated debt lenders, as well as preferred equity investors, to partner with Fairmont

